

HERBERT KAUFFMANN

INDEPENDENT MANAGEMENT CONSULTANT



**MEMBER OF THE ADIDAS AG
SUPERVISORY BOARD SINCE
2009**

**MEMBERSHIP IN OTHER
STATUTORY SUPERVISORY
BOARDS IN GERMANY**
None

**MEMBERSHIP IN COMPARABLE
DOMESTIC AND FOREIGN
CONTROLLING BODIES OF
COMMERCIAL ENTERPRISES**
None

PERSONAL DATA:

Date of birth: April 20, 1951 in Neustadt an der Weinstraße, Germany

Nationality: German

Education: Studies of Business Administration at the Universität Mannheim, Germany, Dipl.-Kaufmann

CAREER AND MATERIAL ACTIVITIES:

since 2009	Independent Management Consultant
2009	Senior Vice President, Project Management Sale of Chrysler, Daimler AG
2001 – 2008	Senior Vice President, Group Controlling, Accounting & Taxes, Daimler AG
2001	Member of the Board of Management, Finance, DaimlerChrysler Services AG
1999 – 2001	Member of the Board of Management, Finance and Human Resources, Deputy Chairman, debitel AG
1997 – 1998	Head of Group Controlling, Daimler-Benz AG
1995 – 1997	Head of Corporate Planning, Mercedes-Benz AG
1990 – 1995	Chief Financial Officer and Chief Information Officer, Freightliner Cooperation
1976 – 1990	Various leadership positions in Finance & Controlling, Mercedes-Benz AG